# Office of the Town Administrator 

March 30, 2023

To: Select Board, Finance Committee<br>From: Nathan Boudreau, Town Administrator<br>RE: Budget Update \#1

I wanted to take a moment to provide an update on the proposed town budget.
Changes from original:
First and foremost, I want to make sure that the budget accurately reflects my suggestions for using the expiring debt in a hybrid fashion, with $\$ 50,000.00$ still in the debt line for upcoming large-scale capital projects and the remaining amount being used within the operating budget.

Removal of Wage and Classification Survey Proposal- We have learned that $\$ 10,000$ may not be enough to update our Wage and Classification Survey, but there are other grant opportunities we can pursue to help cover the cost.

Removal of Additional Administrative Hours Proposal - We are exploring the possibility of combining assessors' hours into a different position that is already doing the majority of the duties.

Additional of Town Clerk Salary Increase Proposal - I am proposing we raise the salary of the Town Clerk to $\$ 50,000$ to attract a qualified town clerk and keep up with other municipal clerk rates. The town clerk is an important part of how the town operates, so we need to hire the best person for the job to serve our community well. Raising the minimum salary would be a smart way to invest in the long-term success of our town.

Thank you, and please let me know if you have any questions as we proceed through the budget season. Any updates will be outlined in a document of this nature.

Sincerely,


Nathan R. Boudreau, MPA
Town Administrator

| TOWN OF HUBBARDSTON |  |
| :--- | :---: |
| FY 2024 REVENUE AND EXPENDITURE SUMMARY |  |
| $3 / 30 / 2023$ |  |
| Revenues | $\$ 10,460,725$ |
| Expenses | $\$ 10,577,911$ |
| Revenues - Expenses | $\$(117,186)$ |
|  |  |
| Transfers from Other Funds: |  |
| Transfer from Stabilization |  |
| Free Cash for One-Time Expenses |  |
| Free Cash to Balance Omnibus Budget $\$ 117,186$ |  |
|  | $\$ 0$ |
| BALANCE: |  |

Free Cash:

| Certified Total | $\$ 806,289.00$ |
| :--- | ---: |
| Free Cash Used at October 2022 STM | $\$ 97,915.40$ |
| Operating Budget | $\$ 117,186.00$ |
| Reserve | $\$ 100,000.00$ |
| ATM 2024 Use (Potential) | $\$ 65,000.00$ |
| FY24 Recommended Capital | $\$ 360,000.00$ |
| TOTAL | $\$ 740,101.40$ |
| Free Cash Surplus / Deficit | $\$ 66,187.60$ |


|  | FY23 | Requested FY24 | ADMIN Budget | \% Change |
| :--- | ---: | ---: | ---: | ---: |
| General Government | $\$ 659,266.00$ | $\$ 670,298.02$ | $\$ 647,570.02$ | $-1.77 \%$ |
| Public Safety | $\$ 1,523,147.00$ | $\$ 1,592,094.46$ | $\$ 1,546,102.48$ | $1.51 \%$ |
| Education | $\$ 5,951,049.65$ | $\$ 6,286,497.55$ | $\$ 6,286,497.55$ | $5.64 \%$ |
| Public Works | $\$ 879,400.00$ | $\$ 909,973.00$ | $\$ 900,513.00$ | $2.40 \%$ |
| Human Services | $\$ 48,786.00$ | $\$ 55,616.72$ | $\$ 49,117.00$ | $0.68 \%$ |
| Culture and Rec | $\$ 88,417.00$ | $\$ 89,331.00$ | $\$ 89,331.00$ | $1.03 \%$ |
| Debt | 293,863 | 127,110 | 177,110 | $-39.73 \%$ |
| Assessments | $\$ 79,103.00$ | $\$ 78,579.00$ | $\$ 78,579.00$ | $-0.66 \%$ |
| Unclassified | 686,250 | $803,091.00$ | $\$ 803,091$ | $17.03 \%$ |
| TOTAL | $\mathbf{\$ 1 0 , 2 0 9 , 2 8 1 . 6 5}$ | $\mathbf{\$ 1 0 , 6 1 2 , 5 9 0 . 7 5}$ | $\mathbf{\$ 1 0 , 5 7 7 , 9 1 1 . 0 5}$ | $\mathbf{3 . 6 1 \%}$ |

## Moderator - 114

| 5100 Personnel |  |
| :--- | :--- |
|  | Stipend |
|  | TOTAL |

Select Board -122

Town Admin - 129
5100 Personnel

## Salary

Merit
5110 Employee Support
Cell Phone Stipend
Disability Insurance
Expenses
TOTAL

5100 Personnel

5110 Employee Support \begin{tabular}{ll}
\& Executive Assistant <br>
\& Expenses <br>
\& <br>
\& Binding of Records <br>
\& Advertising <br>
\& Legal <br>
\& Town Clock Maint. <br>
\& Warrant Mailings <br>

\& \begin{tabular}{l}
Office Supplies <br>
<br>
<br>
<br>
<br>
<br>
<br>
<br>
<br>
<br>
<br>

 

Town Report <br>
TOTAL
\end{tabular}

\end{tabular}

| \$100.00 | \$100.00 | \$100.00 | 0.00\% |
| :---: | :---: | :---: | :---: |
| \$100.00 | \$100.00 | \$100.00 | 0.00\% |
| \$27,560.00 | \$28,111.20 | \$28,111.20 | 2.00\% |
| \$800.00 | \$800.00 | \$800.00 | 0.00\% |
| \$250.00 | \$250.00 | \$250.00 | 0.00\% |
| \$1,500.00 | \$1,500.00 | \$1,500.00 | 0.00\% |
|  |  |  | 100.00\% |
| \$40,000.00 | \$40,000.00 | \$40,000.00 | 0.00\% |
| \$1,000.00 | \$1,000.00 | \$1,000.00 | 0.00\% |
| \$1,000.00 | \$1,000.00 | \$1,000.00 | 0.00\% |
| \$2,500.00 | \$2,500.00 | \$2,500.00 | 0.00\% |
| \$500.00 | \$500.00 | \$500.00 | 0.00\% |
| \$1,500.00 | \$1,500.00 | \$1,500.00 | 0.00\% |
| \$76,610.00 | \$77,161.20 | \$77,161.20 | 0.72\% |
| \$103,482.00 | \$110,000.00 | \$110,000.00 | 6.30\% |
| \$1,553.00 | \$0.00 | \$0.00 | -100.00\% |
| \$600.00 | \$600.00 | \$600.00 | 0.00\% |
| \$2,500.00 | \$0.00 | \$0.00 | -100.00\% |
| \$3,500.00 | \$3,500.00 | \$3,500.00 | 0.00\% |
| \$111,635.00 | \$114,100.00 | \$114,100.00 | 2.21\% |


|  | 5110 Employee Support |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FC Expenses |  |  |  |  |
|  | 5700 Other |  |  |  |  |  |
|  |  | FC Reserve Fund | \$30,000.00 | \$30,000.00 | \$25,000.00 | -16.67\% |
|  |  | TOTAL | \$30,000.00 | \$30,000.00 | \$25,000.00 | -16.67\% |
| Accountant - 135 |  |  |  |  |  |  |
|  | 5200 Services |  |  |  |  |  |
|  |  | Accountant Services | \$28,205.00 | \$23,500.00 | \$23,500.00 | -16.68\% |
|  |  | Annual Audit | \$19,500.00 | \$19,500.00 | \$19,500.00 | 0.00\% |
|  | 5400 Supplies |  |  |  |  |  |
|  |  | Accountant Expense | \$300.00 | \$300.00 | \$300.00 | 0.00\% |
|  | 5110 Employee Support |  |  |  |  |  |
|  |  | Travel | \$0.00 | \$1,500.00 | \$1,500.00 | 100.00\% |
|  |  | TOTAL | \$48,005.00 | \$44,800.00 | \$44,800.00 | -6.68\% |
| Assessor - 141 |  |  |  |  |  |  |
|  | 5110 Employee Support |  |  |  |  |  |
|  |  | Expenses (association dues) | \$275.00 | \$275.00 | \$275.00 | 0.00\% |
|  | 5200 Services |  |  |  |  |  |
|  |  | Assessing Services | \$72,143.00 | \$72,143.00 | \$73,500.00 | 1.88\% |
|  |  | Assistant | \$9,358.00 | \$20,000.00 | \$8,000.00 | -14.51\% |
|  |  | TOTAL | \$81,776.00 | \$92,418.00 | \$81,775.00 | 0.00\% |
| Treasurer Collector - 149 |  |  |  |  |  |  |
|  | 5100 Personnel |  |  |  |  |  |
|  |  | Salary | \$68,458.00 | \$68,458.00 | \$59,000.00 | -13.82\% |
|  |  | Certification | \$1,000.00 | \$1,000.00 | \$1,000.00 | 0.00\% |
|  |  | Finance Assistant | \$37,626.00 | \$38,379.00 | \$38,379.00 | 2.00\% |
|  | 5110 Employee Support |  |  |  |  |  |
|  |  | Expenses (Dues and Workshops) | \$370.00 | \$370.00 | \$370.00 | 0.00\% |
|  | 5200 Services |  |  |  |  |  |
|  |  | Payroll Services | \$3,500.00 | \$3,500.00 | \$3,500.00 | 0.00\% |
|  |  | Expenses (Veri and Bank Fees) | \$4,800.00 | \$4,800.00 | \$4,800.00 | 0.00\% |
|  | 5400 Supplies |  |  |  |  |  |
|  |  | Expenses (Postage and Supplies) | \$7,300.00 | \$7,450.00 | \$7,450.00 | 2.05\% |


|  | 5700 Other |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Tax Title | \$2,000.00 | \$5,000.00 | \$2,000.00 | 0.00\% |
|  |  | TOTAL | \$125,054.00 | \$128,957.00 | \$116,499.00 | -6.84\% |
| Information Technology-155 |  |  |  |  |  |  |
|  | 5200 Services |  |  |  |  |  |
|  |  | IT Maintenance | \$70,000.00 | \$70,000.00 | \$70,000.00 | 0.00\% |
|  |  | Copier | \$3,000.00 | \$3,000.00 | \$3,000.00 | 0.00\% |
|  |  | Website | \$3,000.00 | \$3,000.00 | \$3,000.00 | 0.00\% |
|  |  | TOTAL | \$76,000.00 | \$76,000.00 | \$76,000.00 | 0.00\% |
| Town Clerk - 161 |  |  |  |  |  |  |
|  | 5100 Personnel |  |  |  |  |  |
|  |  | Town Cerk Salary | \$48,250.00 | \$44,077.00 | \$50,000.00 | 3.63\% |
|  |  | Election Wages | \$3,375.00 | \$3,375.00 | \$3,375.00 | 0.00\% |
|  |  | Board of Registrar Wages |  |  |  |  |
|  | 5110 Employee Support |  |  |  |  |  |
|  |  | Expenses (Conf, Dues, Mileage) | \$870.00 | \$870.00 | \$870.00 | 0.00\% |
|  | 5200 Services |  |  |  |  |  |
|  |  | Expenses (Binding, Safe Deposit) | \$3,650.00 | \$4,550.00 | \$4,000.00 | 9.59\% |
|  | 5400 Supplies |  |  |  |  |  |
|  |  | Election Expenses | \$750.00 | \$750.00 | \$750.00 | 0.00\% |
|  |  | Supplies | \$5,750.00 | \$5,500.00 | \$5,500.00 | -4.35\% |
|  |  | TOTAL | \$62,645.00 | \$59,122.00 | \$64,495.00 | 2.95\% |
| Building \& Maintenance-192 |  |  |  |  |  |  |
|  | 5100 Personnel |  |  |  |  |  |
|  |  | Custodian | \$9,941.00 | \$10,139.82 | \$10,139.82 | 2.00\% |
|  | 5200 Services |  |  |  |  |  |
|  |  | Utiities and Maintenance | \$31,000.00 | \$31,000.00 | \$31,000.00 | 0.00\% |
|  |  | Phone | \$6,500.00 | \$6,500.00 | \$6,500.00 | 0.00\% |
|  |  | TOTAL | \$47,441.00 | \$47,639.82 | \$47,639.82 | 0.42\% |
| Police - 210 |  |  |  |  |  |  |
|  | 5100 Personnel |  |  |  |  |  |
|  |  | Police Chief Salary | \$112,198.00 | \$96,500.00 | \$96,500.00 | -13.99\% |
|  |  | Police Wages | \$503,074.00 | \$540,636.00 | \$525,636.00 | 4.48\% |



|  |  | Ambulance Lease | $\$ 20,536.00$ | \$21,365.00 | $\$ 21,365.00$ | 4.04\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Ambulance Pro Service | $\$ 26,880.00$ | $\$ 26,880.00$ | $\$ 26,880.00$ | $0.00 \%$ |
|  | 5400 Supplies |  |  |  |  |  |
|  |  | Ambulance Pro Service | \$2,500.00 | \$2,500.00 | \$2,500.00 | 0.00\% |
|  |  | Medical Supplies | \$12,200.00 | \$12,200.00 | \$12,200.00 | 0.00\% |
|  | 5700 Other |  |  |  |  |  |
|  |  | Medical Supplies (new) | \$7,500.00 | \$7,500.00 | \$7,500.00 | 0.00\% |
|  |  | TOTAL | \$69,616.00 | \$70,445.00 | \$70,445.00 | 1.19\% |
| Land Use-241 |  |  |  |  |  |  |
|  | 5100 Personnel |  |  |  |  |  |
|  |  | Staff | \$86,382.00 | \$88,910.00 | \$88,910.00 | 2.93\% |
|  | 5110 Employee Support |  |  |  |  |  |
|  |  | Continuing Ed for Inspectors | \$500.00 | \$500.00 | \$500.00 | 0.00\% |
|  | 5200 Services |  |  |  |  |  |
|  |  | Montachusett Assessment | \$1,526.00 | \$1,526.00 | \$1,526.00 | 0.00\% |
|  | 5400 Supplies |  |  |  |  |  |
|  |  | Land Use Supplies | \$1,500.00 | \$1,500.00 | \$1,500.00 | 0.00\% |
|  |  | TOTAL | \$89,908.00 | \$92,436.00 | \$92,436.00 | 2.81\% |
| Emergency Management - 291 |  |  |  |  |  |  |
|  | 5100 Personnel |  |  |  |  |  |
|  |  | Emergency Planning Director | \$1,133.00 | \$1,156.00 | \$1,156.00 | 2.03\% |
|  | 5110 Employee Support |  |  |  |  |  |
|  |  | CERT Support | \$500.00 | \$500.00 | \$500.00 | 0.00\% |
|  | 5400 Supplies |  |  |  |  |  |
|  |  | Emergency Planning Expenses | \$833.00 | \$833.00 | \$833.00 | 0.00\% |
|  |  | TOTAL | \$2,466.00 | \$2,489.00 | \$2,489.00 | 0.93\% |
| Animal Control - 292 |  |  |  |  |  |  |
|  | 5200 Services |  |  |  |  |  |
|  |  | Regional Animal Control | \$18,573.00 | \$18,944.46 | \$18,944.00 | 2.00\% |
|  |  | TOTAL | \$18,573.00 | \$18,944.46 | \$18,944.00 | 2.00\% |
| Tree Warden - 294 |  |  |  |  |  |  |
|  | 5100 Personnel |  |  |  |  |  |
|  |  | Tree Warden Wages | \$1,900.00 | \$1,900.00 | \$1,900.00 | 0.00\% |


|  | 500 Services |  |  |
| :--- | :--- | :--- | :--- |


|  | 5200 Services |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Plowing Private Ways | \$2,100.00 | \$2,100.00 | \$2,100.00 | 0.00\% |
|  |  | Winter Outside Services | \$5,300.00 | \$5,300.00 | \$5,300.00 | 0.00\% |
|  | 5400 Supplies |  |  |  |  |  |
|  |  | Equip., Supplies \& Materials | \$160,000.00 | \$160,000.00 | \$160,000.00 | 0.00\% |
|  |  | TOTAL | \$232,639.00 | \$239,860.00 | \$235,400.00 | 1.19\% |
| Street Lights - 424 |  |  |  |  |  |  |
|  | 5200 Services |  |  |  |  |  |
|  |  | Municipal Lights | \$6,000.00 | \$6,000.00 | \$6,000.00 | 0.00\% |
|  |  | TOTAL | \$6,000.00 | \$6,000.00 | \$6,000.00 | 0.00\% |
| Cemetery-491 |  |  |  |  |  |  |
|  | 5400 Supplies |  |  |  |  |  |
|  |  | Cemetery Equiptment | \$1,300.00 | \$1,300.00 | \$1,300.00 | 0.00\% |
|  |  | TOTAL | \$1,300.00 | \$1,300.00 | \$1,300.00 | 0.00\% |
| Senior Center - 541 |  |  |  |  |  |  |
|  | 5100 Personnel |  |  |  |  |  |
|  |  | COA Director | \$16,536.00 | \$16,866.72 | \$16,867.00 | 2.00\% |
|  | 5200 Services |  |  |  |  |  |
|  |  | Coa Expenses | \$2,500.00 | \$2,500.00 | \$2,500.00 | 0.00\% |
|  | 5400 Supplies |  |  |  |  |  |
|  |  | COA Expenses | \$1,900.00 | \$1,900.00 | \$1,900.00 | 0.00\% |
|  |  | TOTAL | \$20,936.00 | \$21,266.72 | \$21,267.00 | 1.58\% |
| Veterans - 543 |  |  |  |  |  |  |
|  | 5110 Employee Support |  |  |  |  |  |
|  |  | Veteran Training Expenses | \$650.00 | \$650.00 | \$650.00 | 0.00\% |
|  | 5200 Services |  |  |  |  |  |
|  |  | Regional Services | \$6,000.00 | \$12,000.00 | \$6,000.00 | 0.00\% |
|  | 5400 Supplies |  |  |  |  |  |
|  |  | Veterans Expenses | \$200.00 | \$700.00 | \$200.00 | 0.00\% |
|  |  | Veteran Flags | \$500.00 | \$500.00 | \$500.00 | 0.00\% |
|  |  | Veteran Graves | \$500.00 | \$500.00 | \$500.00 | 0.00\% |
|  | 5700 Other |  |  |  |  |  |
|  |  | Veteran Benefits | \$20,000.00 | \$20,000.00 | \$20,000.00 | 0.00\% |


|  |  | TOTAL | \$27,850.00 | \$34,350.00 | \$27,850.00 | 0.00\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Library - 610 |  |  |  |  |  |  |
|  | 5100 Personnel |  |  |  |  |  |
|  |  | Director | \$28,649.00 | \$29,222.00 | \$29,222.00 | 2.00\% |
|  |  | Assistant Wages | \$17,062.00 | \$17,403.00 | \$17,403.00 | 2.00\% |
|  | 5110 Employee Support |  |  |  |  |  |
|  |  | Association Dues | \$310.00 | \$310.00 | \$310.00 | 0.00\% |
|  | 5200 Services |  |  |  |  |  |
|  |  | Utilities and Maintenance | \$19,510.00 | \$19,510.00 | \$19,510.00 | 0.00\% |
|  | 5400 Supplies |  |  |  |  |  |
|  |  | Books and Materials | \$19,886.00 | \$19,886.00 | \$19,886.00 | 0.00\% |
|  |  | TOTAL | \$85,417.00 | \$86,331.00 | \$86,331.00 | 1.07\% |
| Recreation - 630 |  |  |  |  |  |  |
|  | 5400 Supplies |  |  |  |  |  |
|  |  | Park Sefvices and Expenses | \$2,500.00 | \$2,500.00 | \$2,500.00 | 0.00\% |
|  |  | TOTAL | \$2,500.00 | \$2,500.00 | \$2,500.00 | 0.00\% |
| Agricultural Commission - 690 |  |  |  |  |  |  |
|  | 5400 Supplies |  |  |  |  |  |
|  |  | Ag Commission Expenses | \$300.00 | \$300.00 | \$300.00 | 0.00\% |
|  |  | TOTAL | \$300.00 | \$300.00 | \$300.00 | 0.00\% |
| Historical Commission-691 |  |  |  |  |  |  |
|  | 5400 Supplies |  |  |  |  |  |
|  |  | Expenses | \$200.00 | \$200.00 | \$200.00 | 0.00\% |
|  |  | TOTAL | \$200.00 | \$200.00 | \$200.00 | 0.00\% |
| Debt - Short-Term Interest - 750 |  |  |  |  |  |  |
|  |  | Short-Term Interest (Inside Levy) | \$2,600.00 | \$14,485.00 | \$14,485.00 | 457.12\% |
|  |  | Short-Term Interest (Outside Levy) | \$5,375.00 | \$0.00 | \$0.00 | -100.00\% |
|  |  | TOTAL | \$7,975.00 | \$14,485.00 | \$14,485.00 | 81.63\% |
| Debt - Short Term Principal 750 |  |  |  |  |  |  |
|  |  | Principal on Short-Term Debt | \$100,000.00 | \$50,000.00 | \$100,000.00 | 0.00\% |
|  |  | TOTAL | \$100,000.00 | \$50,000.00 | \$100,000.00 | 0.00\% |


| Debt - Long-Term Principal - $\mathbf{7 5 1}$ |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |


| TOTAL | $\$ 128,000.00$ | $\$ 131,000.00$ | $\$ 131,000.00$ | $\mathbf{2 . 3 4 \%}$ |
| :--- | ---: | ---: | ---: | ---: |
|  |  |  |  |  |
| Library Off-Set | $\$ 8,627.00$ | $\$ 8,627.00$ | $\$ 8,627.00$ | $\mathbf{0 . 0 0 \%}$ |
| Overlay | $\$ 60,000.00$ | $\$ 60,000.00$ | $\$ 60,000.00$ | $\mathbf{0 . 0 0 \%}$ |
| TOTAL | $\$ 68,627.00$ | $\$ 68,627.00$ | $\$ 68,627.00$ | $\mathbf{0 . 0 0 \%}$ |
| GRAND TOTAL | $\$ 10,209,281.65$ | $\mathbf{\$ 1 0 , 6 1 2 , 5 9 0 . 7 5}$ | $\mathbf{\$ 1 0 , 5 7 7 , 9 1 1 . 0 5}$ | $\mathbf{3 . 6 1 \%}$ |

